

22 December 2017

Ali Frazer Coroner's Registrar Coroners Court of Victoria 65 Kavanagh Street, Southbank 3006

Dear Ali,

Re: COR 2015 001527 Margaret Elizabeth BARTON

Thank you for your final Death Without Inquest report and Coroner lain WEST's findings and recommendations arising from the investigation into the death of Margaret Elizabeth BARTON.

The report makes two recommendations with respect to mecwacare Park Hill (referred to throughout the report as MPH). These recommendations include:

- (i) That MPH amend its policy to reflect that for every resident admitted from another health care service, for either respite or permanent residency, an up to date, written care plan or health summary should be requested/ received. If such a document is unavailable, every effort should be made to seek a verbal handover from the transferring service.
- (ii) That MPH provide internal education to all staff administering medications, as per Point 6 of the MPH Medication Management Policy and Procedure. The internal education should serve as a reminder to staff of the importance of using "professional judgement in determining the appropriateness of a medication order". Specific high-risk medications commonly used in RACFs include insulin, narcotics, sedatives and anticoagulants.

mecwacare Park Hill has implemented both deputy Coroner recommendations.



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Residential Services

P 03 8573 4812

mecwa*care* Elstoft House Hamlyn Heights

mecwa*care* Malvern Centre Malvern

mecwa*care* May Noonan Centre Terang

mecwacare Noel Miller Centre Glen Iris

mecwa*care* O'Mara House Traralgon

mecwa*car*e Park Hill Mornington

mecwacare Rositano House Richmond

mecwacare Simon Price Centre Mont Albert North

mecwacare Trescowthick Centre

mecwacare Vincent House Westmeadows

Home Nursing and Care Services

P 03 8573 4999

City of Melbourne Service Melbourne

North West Metro Service Keilor East

South East Metro Service Malvern

South East Region Service Pakenham

South West Region Service Ballarat

Home Care Packages

P 03 8573 4777 Malvern

Community Services P 03 9572 9000

Bowen Street Centre and Podiatry Service Malvern East

Fisher Street Centre Malvern East

Rivendell House Pakenham

Community Housing Services

P 03 8573 4888

Beaumaris Glen Iris Sandringham

Opportunity Shops

P 03 9571 4221 (donations)

Hawthorn Malvern Malvern East Reservoir Windsor



Recommendation 1.

In August 2017 a new Resident Admission and Discharge Policy and Procedure for Permanent and Respite Care was authorised in accordance with draft recommendations from the deputy Coroner.

The policy included two new points- specifically:

- Initial information related to specific care and services for a resident will be collected prior to the day of admission to the facility and clearly documented using the preadmission assessment and other relevant forms.
- All residents admitted to the facility (for respite and/or permanent care) from another
 facility or health care service will be requested to provide a current written care plan
 or health summary. Where a written care plan or health document is not available a
 comprehensive verbal handover should be requested from the transferring service.

Specific responsibility was assigned to senior clinical and management staff to ensure that the care plan/ health summary was requested and followed up to ensure that adequate information is available to the home. Specifically:

Facility manager to:

 Request a written current care plan or health summary for any resident admitted from another health service and/or facility.

Clinical Manager to:

Ensure that for all new residents transferred from a health service and/or aged care
facility, a written health summary or care plan is available. Where a written document
on the care needs of the resident is not available request a verbal handover from the
transferring facility/ service.

The process change was communicated to all facilities operated by mecwacare through a monthly *Authorised Document Alert* distributed organisationally and through management meetings at all levels of the residential services.

mecwacare Park Hill Facility Manager allocates time to visit prospective residents that are transferring from other metropolitan facilities to the home to capture relevant clinical and management information. This occurs with internal resident transfers between mecwacare facilities.

Care plans, treatment charts, health summaries and/or management overviews are requested from transferring organisations. Where information is not provided in a written format, the facility undertakes a telephone consultation to gather relevant information.

Recommendation 2

mecwacare reviewed the findings in the Deputy State Coroner Draft Report dated June 2017 and the final report dated December 2017 and has fully implemented this recommendation.

The specific identified policy point from the mecwacare Medication Management Policy and Procedure stated:

 All mecwacare Personal Care Attendants and Direct Care Workers responsible for the administration of medications must complete a medication competency assessment prior to undertaking the task of medication administration.

mecwacare purchased the formerly named Park Hill Gardens facility from the Transport Friendly Society (TFSL) and commenced services as the Approved Provider on 1 December 2014. The

facility was initially a stand-alone facility with Registered Nurses and Enrolled Nurses, with Nurses Board medication administration approval, administering medications.

As part of a transition to mecwacare systems, personal care workers that administer medications have all been competency assessed for safe medication administration practices. This assessment is conducted annually. In addition, mecwacare has an organisational structure with significant peer review and governance of clinical systems and practices that is operational across the home.

The recommendation also included that mecwacare emphasise the importance of using "professional judgement in determining the appropriateness of a medication order". As such, further targeted education was scheduled and conducted on site on 26 July 2017 and 22 August 2017 for all Registered Nurses and Enrolled Nurses that are responsible for the management and/or administration of medications to residents. 18 Registered Nurses and Enrolled Nurses attended the training provided, which is the current allocated roster of staff that administer medications at the home.

A lesson plan was developed to cover specific requirements associated with high risk medications and consideration related to aged clients and adverse events. The lesson plan and education focused on the following aspects of medication management and clinical care to enhance the process of clinical judgement around medications and awareness of medication orders:

- (i) Medication management processes, practices and policy
- (ii) Australian studies on common medication error types
- (iii) Medication error risks and controls to manage
- (iv) Rights of medication administration
- (v) High risk medications

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- (vi) Nursing assessment and practices
- (vii) Clinical decision making
- (viii) Polypharmacy

If you required further information, please contact me on 8573 4803

Yours sincerely

Michele Lewis Chief Executive